

AAA Auto Group N.V. - Facts Figures

November 26, 2009

This document is intended for information purposes only. Although AAA AUTO Group makes every effort to provide accurate information, we cannot accept liability for any misprints or other errors.

All financial data has been prepared under the International Financial Reporting Standards. All financial and operational data is consolidated, unless specified otherwise.

Financial results for the year 2008 are audited.

All financial data is in **EUR thousands**, unless specified otherwise.

CONSOLIDATED INCOME STATEMENT	FY 2008	1Q 2008 continuing operations	1Q 2009 continuing operations	% Change 1Q09/1Q08	2Q 2008 continuing operations	2Q 2009 continuing operations	% Change 2Q09/2Q08	3Q 2008 continuing operations	3Q 2009 continuing operations	% Change 3Q09/3Q08	9M 2008 continuing operations	9M 2009 continuing operations	% Change 9M09/9M08
Total Revenues	359 761	82 799	38 699	(53,3%)	83 228	47 263	(43,2%)	73 626	42 740	(41,9%)	239 653	128 701	(46,3%)
Revenues from cars	313 254	73 330	33 704	(54,0%)	72 008	41 289	(42,7%)	62 869	36 288	(42,3%)	208 207	111 281	(46,6%)
Cost of goods sold	(293 054)	(66 808)	(30 482)	(54,4%)	(65 826)	(35 604)	(45,9%)	(57 131)	(32 420)	(43,3%)	(189 765)	(98 506)	(48,1%)
Gross Profit on Sales	70 556	15 991	8 216	(48,6%)	17 402	11 659	(33,0%)	16 496	10 320	(37,4%)	49 888	30 196	(39,5%)
Gross Profit Margin	19,6%	19,3%	21,2%	1,9 pp	20,9%	24,7%	3,8 pp	22,4%	24,1%	1,7 pp	20,8%	23,5%	2,6 pp
Other operating income	4 400	138	160	15,8%	302	162	(46,4%)	1 586	(23)	(101,4%)	2 027	299	(85,3%)
Operating expenses	(88 747)	(17 383)	(7 743)	(55,5%)	(16 554)	(8 877)	(46,4%)	(14 236)	(7 819)	(45,1%)	(48 172)	(24 439)	(49,3%)
Write-offs for discontinued operations	(6 011)					0							
Adjusted operating expenses	(80 228)	(17 383)	(7 743)	(55,5%)	(16 554)	(8 877)	(46,4%)	(14 236)	(7 819)	(45,1%)	(48 172)	(24 439)	n/m
EBITDA	(13 791)	(1 253)	633	(150,6%)	1 149	2 944	156,2%	3 846	2 478	(35,6%)	3 743	6 055	61,8%
EBITDA Margin	(4,4%)	-1,5%	1,6%	3,2 pp	1,4%	6,2%	4,8 pp	5,2%	5,8%	0,6 pp	1,6%	4,7%	3,1 pp
Adjusted EBITDA	(4 805)	(1 253)	633	(150,6%)	1 149	2 944	156,2%	2 621	2 478	(5,5%)	2 518	6 055	140,5%
Adjusted EBITDA Margin	-1,3%	-1,5%	1,6%	3,2 pp	1,4%	6,2%	4,8 pp	3,6%	5,8%	2,2 pp	1,1%	4,7%	3,7 pp
Depreciation	(11 761)	(1 033)	(644)	(37,6%)	(972)	(595)	(38,8%)	(770)	(510)	(33,7%)	(2 775)	(1 750)	(36,9%)
EBIT	(25 551)	(2 286)	(11)	(99,5%)	177	2 349	1227,1%	3 076	1 968	(36,0%)	968	4 306	344,9%
Interest expense	(5 596)	(707)	(447)	(36,8%)	(791)	(432)	(45,4%)	279	(362)	(229,9%)	(1 219)	(1 242)	1,9%
Other financial net income / (expense)	97	913	1 242	36,0%	1 451	(1 154)	(179,5%)	(14)	185	(1462,8%)	2 349	274	(88,3%)
Profit before Taxes	(31 050)	(2 080)	784	(137,7%)	837	763	(8,8%)	3 341	1 790	(46,4%)	2 098	3 338	59,1%
Income tax expense	(1 360)	(15)	(43)	189,1%	125	(427)	(441,6%)	(194)	(668)	243,5%	(84)	(1 138)	1252,6%
Net Profit	(32 410)	(2 095)	741	(135,4%)	962	336	(65,1%)	3 147	1 123	(64,3%)	2 014	2 200	9,3%
Profit/(loss) from discontinued operations		(3 184)	(1 624)	(49,0%)	(3 491)	1 239	(135,5%)	(3 389)	(214)	(93,7%)	(10 065)	(599)	(94,0%)
Net Profit for the period		(5 279)	(882)	(83,3%)	(2 528)	1 576	(162,3%)	(242)	909	(475,4%)	(8 052)	1 601	(119,9%)
of which Minority Interest	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m

Note that data for the full year 2008 are for the whole AAA AUTO Group including continuing and discontinued operations. Data for 9M 2008, 9M 2009, 3Q 2008 and 3Q 2009 show in full detail only continuing operations, while the results for discontinued operations are shown only as one aggregated line called 'Profit/(loss) from discontinued operations'.

Continuing operations: the Czech Republic, Slovakia and the Dutch parent company

Discontinued operations: Poland (closed at end-June 2008), the new car division in the CR (end 2008), Romania (end-February 2009) and Hungary (end-March 2009)

CONSOLIDATED REVENUES	FY 2008	1Q 2008 continuing operations	1Q 2009 continuing operations	% Change 1Q09/1Q08	2Q 2008 continuing operations	2Q 2009 continuing operations	% Change 2Q09/2Q08	3Q 2008 continuing operations	3Q 2009 continuing operations	% Change 3Q09/3Q08	9M 2008 continuing operations	9M 2009 continuing operations	% Change 9M09/9M08
Revenues from cars	313 254	73 330	33 704	(54,0%)	72 008	41 288	(42,7%)	62 869	36 288	(42,3%)	208 207	111 281	(46,6%)
Revenues from financial services	37 025	8 166	3 719	(54,5%)	9 652	4 681	(51,5%)	8 887	5 804	(34,7%)	26 705	14 204	(46,8%)
Other revenues (up-sale products)	9 482	1 303	1 276	(2,1%)	1 568	1 293	(17,6%)	1 871	648	(65,4%)	4 742	3 217	(32,1%)
Total Revenues	359 761	82 799	38 699	(53,3%)	83 228	47 262	(43,2%)	73 626	42 740	(41,9%)	239 653	128 701	(46,3%)
Category Contribution to TOTAL REVENUES	FY 2008	1Q 2008 continuing operations	1Q 2009 continuing operations	% Change 1Q09/1Q08	2Q 2008 continuing operations	2Q 2009 continuing operations	% Change 2Q09/2Q08	3Q 2008 continuing operations	3Q 2009 continuing operations	% Change 3Q09/3Q08	9M 2008 continuing operations	9M 2009 continuing operations	% Change 9M09/9M08
Revenues from cars	87,1%	88,6%	87,1%	(1,5 pp)	86,5%	87,4%	0,8 pp	85,4%	84,9%	(0,5 pp)	86,9%	86,5%	(0,4 pp)
Revenues from financial services	10,3%	9,9%	9,6%	(0,3 pp)	11,6%	9,9%	(1,7 pp)	12,1%	13,6%	1,5 pp	11,1%	11,0%	(0,1 pp)
Other revenues	2,6%	1,6%	3,3%	1,7 pp	1,9%	2,7%	0,9 pp	2,5%	1,5%	(1,0 pp)	2,0%	2,5%	0,5 pp
Total Revenues	100,0%	100,0%	100,0%	(0,0 pp)	100,0%	100,0%	0,0 pp	100,0%	100,0%	0,0 pp	100,0%	100,0%	(0,0 pp)
Cost of Goods Sold from Revenue Categories	FY 2008	1Q 2008 continuing operations	1Q 2009 continuing operations	% Change 1Q09/1Q08	2Q 2008 continuing operations	2Q 2009 continuing operations	% Change 2Q09/2Q08	3Q 2008 continuing operations	3Q 2009 continuing operations	% Change 3Q09/3Q08	9M 2008 continuing operations	9M 2009 continuing operations	% Change 9M09/9M08
Costs of Goods Sold from cars	285 165	66 603	30 263	(54,6%)	65 441	35 384	(45,9%)	56 961	32 109	(43,6%)	189 004	97 756	(48,3%)
Costs of Goods Sold from financial services	0	0	0	n/m	0	0	n/m	0	0	n/m	0	0	n/m
Costs of Goods Sold from other revenues	4 040	205	220	7,1%	385	219	(43,0%)	170	311	82,9%	760	750	(1,4%)
Total Costs of Goods Sold	289 205	66 808	30 482	(54,4%)	65 826	35 604	(45,9%)	57 131	32 420	(43,3%)	189 765	98 506	(48,1%)
GROSS PROFIT from Revenue Categories	FY 2008	1Q 2008 continuing operations	1Q 2009 continuing operations	% Change 1Q09/1Q08	2Q 2008 continuing operations	2Q 2009 continuing operations	% Change 2Q09/2Q08	3Q 2008 continuing operations	3Q 2009 continuing operations	% Change 3Q09/3Q08	9M 2008 continuing operations	9M 2009 continuing operations	% Change 9M09/9M08
Gross profit from cars	28 089	6 727	3 441	(48,8%)	6 567	5 904	(10,1%)	5 908	4 179	(29,3%)	19 202	13 524	(29,6%)
Gross profit from financial services	37 025	8 166	3 719	(54,5%)	9 652	4 681	(51,5%)	8 887	5 804	(34,7%)	26 705	14 204	(46,8%)
Gross profit from other revenues	5 442	1 098	1 057	(3,8%)	1 183	1 073	(9,3%)	1 701	337	(80,2%)	3 981	2 468	(38,0%)
Total Gross Profit	70 556	15 991	8 216	(48,6%)	17 402	11 659	(33,0%)	16 496	10 320	(37,4%)	49 888	30 196	(39,5%)
Category Contribution to GROSS PROFIT	FY 2008	1Q 2008 continuing operations	1Q 2009 continuing operations	% Change 1Q09/1Q08	2Q 2008 continuing operations	2Q 2009 continuing operations	% Change 2Q09/2Q08	3Q 2008 continuing operations	3Q 2009 continuing operations	% Change 3Q09/3Q08	9M 2008 continuing operations	9M 2009 continuing operations	% Change 9M09/9M08
Gross profit from cars	39,8%	42,1%	41,9%	(0,4%)	37,7%	50,6%	34,2%	35,8%	40,5%	13,1%	38,5%	44,8%	6,3 pp
Gross profit from financial services	52,5%	51,1%	45,3%	(11,4%)	55,5%	40,2%	(27,6%)	53,9%	56,2%	4,4%	53,5%	47,0%	(6,5 pp)
Gross profit from other revenues	7,7%	6,9%	12,9%	87,3%	6,8%	9,2%	35,4%	10,3%	3,3%	(68,3%)	8,0%	8,2%	0,2 pp
Total Gross Profit	100,0%	100,0%	100,0%	0,0%	100,0%	100,0%	0,0%	100,0%	100,0%	0,0%	100,0%	100,0%	0,0%
GROSS PROFIT margin (as % of Revenues)	FY 2008	1Q 2008 continuing operations	1Q 2009 continuing operations	% Change 1Q09/1Q08	2Q 2008 continuing operations	2Q 2009 continuing operations	% Change 2Q09/2Q08	3Q 2008 continuing operations	3Q 2009 continuing operations	% Change 3Q09/3Q08	9M 2008 continuing operations	9M 2009 continuing operations	% Change 9M09/9M08
Gross profit from cars	9,0%	9,2%	10,2%	11,3%	9,1%	14,3%	56,8%	9,4%	11,5%	22,6%	9,2%	12,2%	2,9 pp
Gross profit from financial services	100,0%	100,0%	100,0%	0,0%	100,0%	100,0%	0,0%	100,0%	100,0%	0,0%	100,0%	100,0%	0,0 pp
Gross profit from other revenues	57,4%	84,3%	82,8%	(1,7%)	75,4%	83,0%	10,0%	90,9%	52,0%	(42,8%)	84,0%	76,7%	(7,3 pp)
Total Gross Profit	19,6%	19,3%	21,2%	9,9%	20,9%	24,7%	18,0%	22,4%	24,1%	7,8%	20,8%	23,5%	12,7%
CONSOLIDATED OPERATING EXPENSES	FY 2008	1Q 2008 continuing operations	1Q 2009 continuing operations	% Change 1Q09/1Q08	2Q 2008 continuing operations	2Q 2009 continuing operations	% Change 2Q09/2Q08	3Q 2008 continuing operations	3Q 2009 continuing operations	% Change 3Q09/3Q08	9M 2008 continuing operations	9M 2009 continuing operations	% Change 9M09/9M08
Personnel expenses	43 746	9 846	3 593	(63,5%)	9 303	3 962	(57,4%)	8 171	3 253	(60,2%)	27 320	10 808	(60,4%)
Marketing expenses	8 304	1 691	833	(50,8%)	1 522	686	(54,9%)	1 525	975	(36,0%)	4 738	2 494	(47,3%)
Other selling, administrative and general expenses	36 698	5 846	3 317	(43,3%)	5 729	4 229	(26,2%)	4 540	3 590	(20,9%)	16 114	11 137	(30,9%)
Provisions for Discontinued Operations (Write-offs)	(10 384)												
Adjusted other operating expenses	26 314	5 846	3 317	(43,3%)			#DIV/0!	4 540	3 590	(20,9%)	16 114	11 137	(30,9%)
Total Operating Expenses	88 748	17 383	7 743	(55,5%)	16 554	8 877	(46,4%)	14 236	7 819	(45,1%)	48 172	24 439	(49,3%)
Adjusted Total Operating Expenses	78 364	17 383	7 743	(55,5%)	10 825	4 648	(57,1%)	14 236	7 819	(45,1%)	48 172	24 439	(49,3%)
Category Contribution to OPEX	FY 2008	1Q 2008 continuing operations	1Q 2009 continuing operations	% Change 1Q09/1Q08	2Q 2008 continuing operations	2Q 2009 continuing operations	% Change 2Q09/2Q08	3Q 2008 continuing operations	3Q 2009 continuing operations	% Change 3Q09/3Q08	9M 2008 continuing operations	9M 2009 continuing operations	% Change 9M09/9M08
Personnel expenses	49,3%	56,6%	46,4%	(10,2 pp)	56,2%	44,6%	(11,6 pp)	57,4%	41,6%	(15,8 pp)	56,7%	44,2%	(12,5 pp)
Marketing expenses	9,4%	9,7%	10,8%	1,0 pp	9,2%	7,7%	(1,5 pp)	10,7%	12,5%	1,8 pp	9,8%	10,2%	0,4 pp
Other selling, administrative and general expenses	41,4%	33,6%	42,8%	9,2 pp	34,6%	47,6%	13,0 pp	31,9%	45,9%	14,0 pp	33,5%	45,6%	12,1 pp
Adjusted other expenses	29,7%	33,6%	42,8%	9,2 pp	0,0%	0,0%	0,0 pp	31,9%	45,9%	14,0 pp	33,5%	45,6%	12,1 pp
Total Operating Expenses	100,0%	100,0%	100,0%	0,0 pp	100,0%	100,0%	0,0 pp	100,0%	100,0%	(0,0 pp)	100,0%	100,0%	0,0 pp
OPEX to REVENUES	FY 2008	1Q 2008 continuing operations	1Q 2009 continuing operations	% Change 1Q09/1Q08	2Q 2008 continuing operations	2Q 2009 continuing operations	% Change 2Q09/2Q08	3Q 2008 continuing operations	3Q 2009 continuing operations	% Change 3Q09/3Q08	9M 2008 continuing operations	9M 2009 continuing operations	% Change 9M09/9M08
Personnel expenses	12,2%	11,9%	9,3%	(2,6 pp)	11,2%	8,4%	(2,8 pp)	11,1%	7,6%	(3,5 pp)	11,4%	8,4%	(3,0 pp)
Marketing expenses	2,3%	2,0%	2,2%	0,1 pp	1,8%	1,5%	(0,4 pp)	2,1%	2,3%	0,2 pp	2,0%	1,9%	(0,0 pp)
Other selling, administrative and general expenses	10,2%	7,1%	8,6%	1,5 pp	6,9%	8,9%	2,1 pp	6,2%	8,4%	2,2 pp	6,7%	8,7%	1,9 pp
Adjusted other expenses	7,3%	7,1%	8,6%	1,5 pp	0,0%	0,0%	0,0 pp	6,2%	8,4%	2,2 pp	6,7%	8,7%	1,9 pp
Total OPEX to Total Revenues	24,7%	21,0%	20,0%	(1,0 pp)	19,9%	18,8%	(1,1 pp)	19,3%	18,3%	(1,0 pp)	20,1%	19,0%	(1,1 pp)
Adjusted Total OPEX to Total Revenues	21,8%	21,0%	20,0%	(1,0 pp)	13,0%	9,8%	(3,2 pp)	19,3%	18,3%	(1,0 pp)	20,1%	19,0%	(1,1 pp)

Note that data for the full year 2008 are for the whole AAA AUTO Group including continuing and discontinued operations.
Interim unaudited data for 2008 and 2009 include only continuing operations.

Note that data on this sheet is AFTER consolidation and inter-country adjustments (I/C).

Regional breakdown:

REVENUES by Countries	FY 2008	1Q 2008 continuing operations	1Q 2009 continuing operations	% Change 1Q09/1Q08	2Q 2008 continuing operations	2Q 2009 continuing operations	% Change 2Q09/2Q08	3Q 2008 continuing operations	3Q 2009 continuing operations	% Change 3Q09/3Q08	9M 2008 continuing operations	9M 2009 continuing operations	% Change 9M09/9M08
The Czech Republic	210 551	56 027	28 482	(49,2%)	59 733	34 294	(42,6%)	62 911	31 504	(49,9%)	178 731	94 280	(47,3%)
Hungary	39 624	0	0	n/m	0	0	n/m	0	0	n/m	0	0	n/m
Poland	12 709	0	0	n/m	0	0	n/m	0	0	n/m	0	0	n/m
Romania	10 122	0	0	n/m	0	0	n/m	0	0	n/m	0	0	n/m
Slovakia	86 755	26 772	10 216	(61,8%)	28 658	12 970	(54,7%)	22 427	11 235	(49,9%)	77 857	34 421	(55,8%)
The Netherlands	0	0	0	n/m	0	0	n/m	0	0	n/m	0	0	n/m
I/C	0	0	0	n/m	(5 223)	0	n/m	(11 712)	0	n/m	(16 935)	0	n/m
Total Revenues	359 761	82 799	38 698	(53,3%)	83 228	47 264	(43,2%)	73 626	42 739	(42,0%)	239 653	128 701	(46,3%)

Country Contribution to TOTAL REVENUES	FY 2008	1Q 2008 continuing operations	1Q 2009 continuing operations	% Change 1Q09/1Q08	2Q 2008 continuing operations	2Q 2009 continuing operations	% Change 2Q09/2Q08	3Q 2008 continuing operations	3Q 2009 continuing operations	% Change 3Q09/3Q08	9M 2008 continuing operations	9M 2009 continuing operations	% Change 9M09/9M08
The Czech Republic	58,5%	67,7%	73,6%	5,9 pp	71,8%	72,6%	0,7 pp	85,4%	73,7%	(11,7 pp)	74,6%	73,3%	(1,3 pp)
Hungary	11,0%	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp
Poland	3,5%	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp
Romania	2,8%	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp
Slovakia	24,1%	32,3%	26,4%	(5,9 pp)	34,4%	27,4%	(7,0 pp)	30,5%	26,3%	(4,2 pp)	32,5%	26,7%	(5,7 pp)
The Netherlands	0,0%	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp
Total Revenues	100,0%	100,0%	100,0%	0,0 pp	106,3%	100,0%	(6,3 pp)	115,9%	100,0%	(15,9 pp)	107,1%	100,0%	(7,1 pp)

COST OF GOODS SOLD by Countries	FY 2008	1Q 2008 continuing operations	1Q 2009 continuing operations	% Change 1Q09/1Q08	2Q 2008 continuing operations	2Q 2009 continuing operations	% Change 2Q09/2Q08	3Q 2008 continuing operations	3Q 2009 continuing operations	% Change 3Q09/3Q08	9M 2008 continuing operations	9M 2009 continuing operations	% Change 9M09/9M08
The Czech Republic	166 182	44 811	21 768	(51,4%)	51 373	25 357	(50,6%)	45 922	23 597	(48,6%)	142 106	70 722	(50,2%)
Hungary	32 355	0	0	n/m	0	0	n/m	0	0	n/m	0	0	n/m
Poland	12 267	0	0	n/m	0	0	n/m	0	0	n/m	0	0	n/m
Romania	9 071	0	0	n/m	0	0	n/m	0	0	n/m	0	0	n/m
Slovakia	69 329	21 997	8 714	(60,4%)	21 286	10 247	(51,9%)	18 686	8 824	(52,8%)	61 969	27 785	(55,2%)
The Netherlands	0	0	0	n/m	0	0	n/m	0	0	n/m	0	0	n/m
I/C	0	0	0	n/m	(6 833)	0	n/m	(11 712)	0	n/m	(14 310)	0	n/m
Total Cost of Goods Sold	289 205	66 808	30 482	(54,4%)	65 826	35 604	(45,9%)	64 608	32 421	(49,8%)	189 765	98 507	(48,1%)

GROSS PROFIT by Countries	FY 2008	1Q 2008 continuing operations	1Q 2009 continuing operations	% Change 1Q09/1Q08	2Q 2008 continuing operations	2Q 2009 continuing operations	% Change 2Q09/2Q08	3Q 2008 continuing operations	3Q 2009 continuing operations	% Change 3Q09/3Q08	9M 2008 continuing operations	9M 2009 continuing operations	% Change 9M09/9M08
The Czech Republic	44 369	11 216	6 714	(40,1%)	8 420	8 937	6,1%	16 989	7 907	(53,5%)	36 625	23 558	(35,7%)
Hungary	7 269	0	0	n/m	0	0	n/m	0	0	n/m	0	0	n/m
Poland	442	0	0	n/m	0	0	n/m	0	0	n/m	0	0	n/m
Romania	1 051	0	0	n/m	0	0	n/m	0	0	n/m	0	0	n/m
Slovakia	17 426	4 775	1 502	(68,5%)	7 372	2 723	(63,1%)	3 741	2 411	(35,6%)	15 888	6 636	(58,2%)
The Netherlands	0	0	0	n/m	0	0	n/m	0	0	n/m	0	0	n/m
I/C	0	0	0	n/m	1 610	0	n/m	(11 712)	0	n/m	(2 625)	0	n/m
Total Gross Profit	70 557	15 990	8 216	(48,6%)	17 402	11 661	(33,0%)	9 018	10 318	14,4%	49 888	30 194	(39,5%)

Country Contribution to GROSS PROFIT	FY 2008	1Q 2008 continuing operations	1Q 2009 continuing operations	% Change 1Q09/1Q08	2Q 2008 continuing operations	2Q 2009 continuing operations	% Change 2Q09/2Q08	3Q 2008 continuing operations	3Q 2009 continuing operations	% Change 3Q09/3Q08	9M 2008 continuing operations	9M 2009 continuing operations	% Change 9M09/9M08
The Czech Republic	62,9%	70,1%	81,7%	11,6 pp	48,4%	76,6%	28,3 pp	188,4%	76,6%	(111,8 pp)	73,4%	78,0%	4,6 pp
Hungary	10,3%	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp
Poland	0,6%	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp
Romania	1,5%	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp
Slovakia	24,7%	29,9%	18,3%	(11,6 pp)	42,4%	23,4%	(19,0 pp)	41,5%	23,4%	(18,1 pp)	31,8%	22,0%	(9,9 pp)
The Netherlands	0,0%	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp	0,0%	0,0%	0,0 pp
I/C	0,0%	0,0%	0,0%	0,0 pp	9,3%	0,0%	(129,9%)	(129,9%)	0,0%	0,0 pp	(5,3%)	0,0%	0,0 pp
Total Gross Profit	100%	100%	100%	(0,0 pp)	100%	100%	(0,0 pp)	100%	100%	0,0 pp	100%	100%	0,0 pp

GROSS PROFIT Margin by Countries	FY 2008	1Q 2008 continuing operations	1Q 2009 continuing operations	% Change 1Q09/1Q08	2Q 2008 continuing operations	2Q 2009 continuing operations	% Change 2Q09/2Q08	3Q 2008 continuing operations	3Q 2009 continuing operations	% Change 3Q09/3Q08	9M 2008 continuing operations	9M 2009 continuing operations	% Change 9M09/9M08
The Czech Republic	21,1%	20,0%	23,6%	3,6 pp	14,1%	26,1%	12,0 pp	27,0%	25,1%	(1,9 pp)	20,5%	25,0%	4,5 pp
Hungary	18,3%	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m
Poland	3,5%	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m
Romania	10,4%	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m
Slovakia	20,1%	17,8%	14,7%	(3,1 pp)	25,7%	21,0%	(4,7 pp)	16,7%	21,5%	4,8 pp	20,4%	19,3%	(1,1 pp)
The Netherlands	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m
Total Gross Profit	19,6%	19,3%	21,2%	1,9 pp	20,9%	24,7%	3,8 pp	12,2%	24,1%	11,9 pp	20,8%	23,5%	2,6 pp

Note that data for the full year 2008 are for the whole AAA AUTO Group including continuing and discontinued operations. Interim unaudited data for 2008 and 2009 include only continuing operations.

AAA Auto Group N.V. - FACTS AND FIGURES

November 26, 2009

CONSOLIDATED BALANCE SHEET	31.12.2008	31.3.2008	31.3.2009	% Change 31.3.09 / 31.3.08	30.6.2008	30.6.2009	% Change 30.6.09 / 30.6.08	30.9.2008	30.9.2009	% Change 30.9.09 / 31.12.08
Non-Current Assets	32 875	69 394	29 923	(56,9%)	70 147	28 944	(58,7%)	65 605	32 035	(2,6%)
Goodwill and other intangible assets	745	1 734	558	(67,8%)	1 651	507	(69,3%)	1 462	765	2,7%
Property, plant and equipment	31 939	63 129	29 254	(53,7%)	66 025	28 370	(57,0%)	61 146	31 181	(2,4%)
Other financial assets	1	3 139	1	(100,0%)	0	1	n/m	62	0	(100,0%)
Long term receivables	141	390	70	(82,0%)	435	24	(94,5%)	159	41	(71,0%)
Deferred tax assets	48	1 001	40	(96,0%)	2 037	42	(97,9%)	2 777	48	(0,9%)
Current Assets	64 133	83 745	49 636	(40,7%)	81 001	61 396	(24,2%)	75 163	57 455	(10,4%)
Inventories	23 245	51 393	17 161	(66,6%)	50 330	17 206	(65,8%)	39 815	17 698	(23,9%)
Trade and other receivables (incl. prepaid expenses)	18 212	26 563	14 913	(43,9%)	24 576	21 123	(14,1%)	28 546	16 438	(9,7%)
Other financial assets	1 874	592	(3 398)	(673,5%)	1 500	2 047	36,5%	2 273	2 668	42,4%
Cash and cash equivalents	3 622	4 803	3 779	(21,3%)	3 789	2 854	(24,7%)	4 204	3 547	(2,1%)
Assets classified as held for sale *	17 180	392	17 180	4282,7%	806	18 166	2153,8%	325	17 105	(0,4%)
TOTAL ASSETS	97 008	153 139	79 558	(48,0%)	151 148	90 340	(40,2%)	140 768	89 490	(7,7%)
Equity	8 743	33 585	5 315	(84,2%)	32 025	8 797	(72,5%)	32 442	11 816	35,2%
Share Capital	6 776	6 776	6 776	(0,0%)	6 776	6 776	0,0%	6 776	6 776	0,0%
Share Premium	31 409	31 409	31 409	(0,0%)	31 409	31 409	0,0%	31 409	31 107	(1,0%)
Reserves	4 901	2 613	2 356	(9,8%)	3 584	4 263	18,9%	4 243	6 674	36,2%
Retained earnings	(34 343)	(7 213)	(35 226)	388,4%	(9 744)	(33 651)	245,4%	(9 986)	(32 742)	(4,7%)
Minority interests	0	0	0	n/m	0	0	n/m	0	0	n/m
Liabilities	88 265	119 554	74 244	(37,9%)	119 123	81 543	(31,5%)	108 326	77 674	(12,0%)
Non-Current Liabilities	27 731	46 809	28 073	(40,0%)	44 240	25 151	(43,1%)	39 013	25 903	(6,6%)
Bank and other borrowings	27 133	43 896	27 606	(37,1%)	41 504	24 742	(40,4%)	36 354	25 349	(6,6%)
Deferred tax liabilities	468	608	368	(39,5%)	421	345	(18,1%)	435	513	9,7%
Obligations under finance lease	101	2 319	99	(95,7%)	2 314	64	(97,2%)	2 223	40	(60,1%)
Other long-term liabilities	29	(14)	0		1	0	(100,0%)	0	0	(100,0%)
Current Liabilities	60 535	72 744	46 170	(36,5%)	74 883	56 392	(24,7%)	69 313	51 771	(14,5%)
Trade and other payables	13 787	28 742	11 620	(59,6%)	21 510	18 520	(13,9%)	22 291	13 366	(3,1%)
Current tax liabilities	96	363	-66	(118,1%)	263	-151	(157,3%)	346	(147)	(253,1%)
Obligations under finance lease	2 624	2 646	-1 081	(140,9%)	3 972	513	(87,1%)	3 865	504	(80,8%)
Bank overdrafts and borrowings	26 184	38 336	17 260	(55,0%)	45 804	19 862	(56,6%)	39 293	20 100	(23,2%)
Provisions	2 260	1 004	1 788	78,1%	1 413	2 634	86,4%	1 128	3 078	36,2%
Other short-term liabilities	2 468	1 653	3 706	124,2%	1 920	2 064	7,5%	2 390	3 871	56,8%
Liabilities directly associated to assets held for sale *	13 116	0	12 942	n/m	0	12 950	n/m	0	10 998	n/m
TOTAL EQUITY AND LIABILITIES	97 008	153 139	79 558	(48,0%)	151 148	90 340	(40,2%)	140 768	89 490	(7,8%)
Net Debt / Equity ¹⁾	578%	244%	819%	575 pp	276%	458%	(120 pp)	232%	337%	105 pp

¹⁾ Net Debt / Equity = (Long and Short-Term Borrowings + Finance Lease – Cash and Cash Equivalents + Financial Assets) / Equity

Data on this sheet is for the whole AAA AUTO Group including continuing and discontinued operations

* Data for discontinued operations are under Assets as 'Assets classified as held for sale' (this is the value of the property held by AAA AUTO Group in its discontinued operations) and under Liabilities as 'Liabilities directly associated to assets held for sale'

CONSOLIDATED CASH FLOW STATEMENT	FY 2008	1Q 2008	1Q 2009	% Change 1Q09/1Q08	1H 2008	1H 2009	% Change 1H09/1H08	9M 2008	9M 2009	% Change 9M09/9M08
Cash Flows from Operating Activities										
Net Profit	(2 225)	(2 096)	741	(135,4%)	(1 135)	1 077	(194,9%)	2 014	2 200	9,3%
Income tax expense	726	(309)	43	(114,0%)	(746)	480	(164,3%)	(566)	1 138	(301,0%)
Amortization & Depreciation	3 197	1 384	701	(49,3%)	2 718	1 239	(54,4%)	3 782	1 750	(53,7%)
Provisions	1 094	735	0	(100,0%)	1 215	3 468	185,4%	690	834	20,9%
(Gain)/loss on disposal of property, plant and equipment	(420)	181	(104)	(157,3%)	500	(64)	(112,8%)	(687)	114	(116,6%)
Interest (income)/expense	2 844	1 232	605	(50,9%)	2 890	845	(70,8%)	3 312	1 170	(64,7%)
Share Options	435	0	36	n/m	0	0	n/m	0	0	n/m
Foreign exchange (gain)/loss	0	(821)	214	(126,0%)	(2 150)	(121)	(94,4%)	(2 109)	(128)	(93,9%)
Negative goodwill / Fair value	302	0	0	n/m	0	0	n/m	0	0	n/m
Decrease/(increase) in inventories	22 369	7 950	4 584	(42,3%)	7 121	6 039	(15,2%)	17 636	5 546	(68,6%)
Decrease/(Increase) in receivables and other assets	(11 672)	(2 997)	7 208	(340,5%)	(3 262)	(7 467)	128,9%	(7 431)	758	(110,2%)
Increase/(decrease) in payables and other liabilities	(4 068)	6 391	(3 064)	(147,9%)	354	6 172	1643,5%	212	1 801	749,5%
Interest received/(paid)	(1 781)	(752)	(300)	(60,1%)	(1 918)	(521)	(72,8%)	(2 880)	(1 363)	(52,7%)
Income tax paid	(572)	(168)	(260)	54,8%	432	(380)	(188,0%)	561	(258)	(146,0%)
Net cash from operating activities	10 229	10 730	10 404	(3,0%)	6 019	10 767	78,9%	14 534	13 562	(6,7%)
Cash flows from investing activities										
Acquisition of subsidiary, net of cash acquired	0	0	0	n/m	0	0	n/m	0	0	n/m
Purchase of property, plant and equipment	(6 109)	(4 282)	(1 200)	(72,0%)	(5 736)	(1 965)	(65,7%)	(6 023)	(2 731)	(54,7%)
Proceeds from disposals of property, plant and equipment	6 557	468	986	110,7%	4 202	1 544	(63,3%)	7 100	1 850	(73,9%)
Net cash from investing activities	448	(3 814)	(214)	(94,4%)	(1 534)	(421)	(72,6%)	1 077	(881)	(181,8%)
Cash flows from financing activities										
Proceeds from issue of share capital	0	0	0	n/m	0	0	n/m	0	0	n/m
Proceeds from borrowings	0	6 998	0	(100,0%)	13 337	0	(100,0%)	13 906	0	(100,0%)
Repayment of borrowings	(8 297)	(9 055)	(5 500)	(39,3%)	(18 078)	(6 275)	(65,3%)	(15 050)	(7 947)	(47,2%)
Payment of finance lease liabilities	(2 657)	(2 389)	(2 376)	(0,5%)	(2 725)	(4 752)	74,4%	(4 087)	(4 525)	10,7%
Dividends paid to shareholders	0	0	0	n/m	0	0	n/m	0	0	n/m
Net cash from financing activities	(10 954)	(4 446)	(7 876)	77,1%	(7 466)	(11 027)	47,7%	(5 231)	(12 472)	138,4%
Cash flows from discontinued operations *	(1 791)	(3 184)	(1 625)	(49,0%)	(6 675)	(385)	(94,2%)	(10 066)	(599)	(94,0%)
Net increase (decrease) in cash and cash equivalents	(2 068)	(714)	689	(196,5%)	(9 654)	(1 066)	(89,0%)	314	(390)	(224,3%)
Cash and cash equivalents at the beginning of the period	5 791	5 791	3 622	(37,5%)	5 791	3 622	(37,5%)	5 791	3 622	(37,5%)
Effect of exchange rate changes on the balance of cash held in foreign currencies	(100)	(274)	(533)	94,5%	7 652	298	(96,1%)	(1 901)	315	(116,6%)
Cash and cash equivalents at the end of the period	3 622	4 803	3 779	(21,3%)	3 789	2 854	(24,7%)	4 204	3 547	(15,6%)

Data in the Cash flow Statement in the first three sections include only continuing operations.

* Data for discontinued operations is under section called 'Cash flows from discontinued operations'

The final section called 'Net increase (decrease) in cash and cash equivalents' is for the whole AAA AUTO Group including continuing and discontinued operations

CONSOLIDATED CAPEX	FY 2008	1Q 2008	1Q 2009	% Change 1Q09/1Q08	2Q 2008	2Q 2009	% Change 2Q09/2Q08	3Q 2008	3Q 2009	% Change 3Q09/3Q08	9M 2008	9M 2009	% Change 9M09/9M08
Buildings and land	1 251	77	0	(100,0%)	1 454	0	(100,0%)	1 619	476	(70,6%)	3 150	476	(84,9%)
Company cars	3 010	1 331	1 200	(9,9%)	2 940	730	(75,2%)	2 381	66	(97,2%)	6 653	1 996	(70,0%)
Fixtures and equipment	654	676	0	(100,0%)	772	35	(95,5%)	864	105	(87,8%)	2 312	140	(93,9%)
Fixed Assets under construction	1 004	1 306	0	(100,0%)	2 353	0	(100,0%)	135	16	(88,1%)	3 794	16	(99,6%)
Intangible assets	294	50	0	(100,0%)	114	0	(100,0%)	130	103	(20,8%)	294	103	(64,9%)
Total CAPEX	6 213	3 440	1 200	(65,1%)	7 634	765	(90,0%)	5 130	766	(85,1%)	16 203	2 731	(83,1%)
CAPEX / Revenues	1,7%	3,0%	2,9%	(0,1 pp)	5,0%	1,6%	(3,4 pp)	7,0%	1,8%	(5,2 pp)	6,8%	2,1%	(4,6 pp)

Regional breakdown:

CAPEX by Countries	FY 2008	1Q 2008	1Q 2009	% Change 1Q09/1Q08	2Q 2008	2Q 2009	% Change 2Q09/2Q08	3Q 2008	3Q 2009	% Change 3Q09/3Q08	9M 2008	9M 2009	% Change 9M09/9M08
The Czech Republic	5 576	2 059	1 101	(46,5%)	5 038	566	(88,8%)	3 033	743	(75,5%)	10 131	2 410	(76,2%)
Hungary	104	781	0	(100,0%)	897	0	(100,0%)	646	0	(100,0%)	2 324	0	(100,0%)
Poland	0	76	0	(100,0%)	77	0	(100,0%)	79	0	(100,0%)	232	0	(100,0%)
Romania	0	106	0	(100,0%)	107	0	(100,0%)	108	0	(100,0%)	321	0	(100,0%)
Slovakia	533	419	99	(76,4%)	1 514	199	(86,9%)	1 263	23	(98,2%)	3 196	321	(90,0%)
Total CAPEX	6 213	3 440	1 201	(65,1%)	7 634	765	(90,0%)	5 130	766	(85,1%)	16 203	2 731	(83,1%)

Country Contribution to Total CAPEX	FY 2008	1Q 2008	1Q 2009	% Change 1Q09/1Q08	2Q 2008	2Q 2009	% Change 2Q09/2Q08	3Q 2008	3Q 2009	% Change 3Q09/3Q08	9M 2008	9M 2009	% Change 9M09/9M08
The Czech Republic	89,7%	59,9%	91,8%	31,9 pp	66,0%	74,0%	8,0 pp	59,1%	97,0%	37,9 pp	62,5%	88,2%	25,7 pp
Hungary	1,7%	22,7%	0,0%	(22,7 pp)	11,8%	0,0%	(11,8 pp)	12,6%	0,0%	(12,6 pp)	14,3%	0,0%	(14,3 pp)
Poland	0,0%	2,2%	0,0%	(2,2 pp)	1,0%	0,0%	(1,0 pp)	1,5%	0,0%	(1,5 pp)	1,4%	0,0%	(1,4 pp)
Romania	0,0%	3,1%	0,0%	(3,1 pp)	1,4%	0,0%	(1,4 pp)	2,1%	0,0%	(2,1 pp)	2,0%	0,0%	(2,0 pp)
Slovakia	8,6%	12,2%	8,3%	(3,9 pp)	19,8%	26,0%	6,2 pp	24,6%	3,0%	(21,6 pp)	19,7%	11,8%	(8,0 pp)
Total CAPEX	100,0%	100%	100,0%	0,0 pp	100,0%	100,0%	0,0 pp	100,0%	100,0%	0,0 pp	100,0%	100,0%	0,0 pp

The financial data on this sheet is for the whole AAA AUTO Group continuing and discontinued operations

CONSOLIDATED OPERATIONAL DATA	FY 2008	1Q 2008	1Q 2009	% Change 1Q09/1Q08	2Q 2008	2Q 2009	% Change 2Q09/2Q08	3Q 2008	3Q 2009	% Change 3Q09/3Q08	9M 2008	9M 2009	% Change 9M09/9M08
Number of cars sold	60 557	18 789	8 924	(52,5%)	16 582	10 950	(34,0%)	14 669	9 352	(36,2%)	50 040	29 226	(41,6%)
Average price of a car sold (in EUR)	5 258	5 440	4 012	(26,3%)	5 560	3 773	(32,1%)	5 259	3 948	(24,9%)	5 427	3 902	(28,1%)
Number of cars on stock, i.e on offer	5 025	7 976	4 252	(46,7%)	7 220	4 446	(38,4%)	6 356	4 375	(31,2%)	6 356	4 375	(31,2%)
Stock turnover (in days) ²⁾	46	46	50	8,7%	40	34	(15,0%)	44	38	(13,6%)	43	39	(9,3%)
Number of car centres ⁴⁾	35	47	30	(36,2%)	41	28	(31,7%)	41	28	(31,7%)	41	28	(31,7%)
Total number of employees ³⁾	1 440	3 351	1 154	(65,6%)	2 696	1 003	(62,8%)	2 014	1 005	(50,1%)	2 014	1 005	(50,1%)

²⁾ A number of days before a car is sold (note that this data is increased by the number of days when the car is transported between car centres)

³⁾ Note that the number of employees includes also employees on maternity leaves (aprox. 150) and externally contracted staff.

⁴⁾ The number includes the B-brands

Regional breakdown:

NO. of CARS SOLD by Countries	FY 2008	1Q 2008	1Q 2009	% Change 1Q09/1Q08	2Q 2008	2Q 2009	% Change 2Q09/2Q08	3Q 2008	3Q 2009	% Change 3Q09/3Q08	9M 2008	9M 2009	% Change 9M09/9M08
The Czech Republic	35 487	10 062	6 645	(34,0%)	9 347	7 998	(14,4%)	9 071	6 931	(23,6%)	28 480	21 574	(24,2%)
Hungary	6 646	2 551	279	(89,1%)	1 745	0	(100,0%)	1 508	0	(100,0%)	5 804	279	(95,2%)
Poland	2 133	1 194	0	(100,0%)	774	0	(100,0%)	165	0	(100,0%)	2 133	0	(100,0%)
Romania	1 434	484	69	(85,7%)	361	0	(100,0%)	348	0	(100,0%)	1 193	69	(94,2%)
Slovakia	14 857	4 498	1 931	(57,1%)	4 355	2 952	(32,2%)	3 577	2 421	(32,3%)	12 430	7 304	(41,2%)
Holland	0	0	0	0,0%	0	0	n/m	0	0	n/m	0	0	n/m
Total number of cars sold	60 557	18 789	8 924	(52,5%)	16 582	10 950	(34,0%)	14 669	9 352	(36,2%)	50 040	29 226	(41,6%)

Country Contribution to NO. of CARS SOLD	FY 2008	1Q 2008	1Q 2009	% Change 1Q09/1Q08	2Q 2008	2Q 2009	% Change 2Q09/2Q08	3Q 2008	3Q 2009	% Change 3Q09/3Q08	9M 2008	9M 2009	% Change 9M09/9M08
The Czech Republic	59%	54%	74%	20,9 pp	56%	73%	16,7 pp	62%	74%	12,3 pp	57%	74%	16,9 pp
Hungary	11%	14%	3%	(10,5 pp)	11%	0%	(10,5 pp)	10%	0%	(10,3 pp)	12%	1%	(10,6 pp)
Poland	4%	6%	0%	(6,4 pp)	5%	0%	(4,7 pp)	1%	0%	(1,1 pp)	4%	0%	(4,3 pp)
Romania	2%	3%	1%	(1,8 pp)	2%	0%	(2,2 pp)	2%	0%	(2,4 pp)	2%	0%	(2,1 pp)
Slovakia	25%	24%	22%	(2,3 pp)	26%	27%	0,7 pp	24%	26%	1,5 pp	25%	25%	0,2 pp
Holland	0%	0%	0%	0,0 pp	0%	0%	0,0 pp	0%	0%	0,0 pp	0%	0%	0,0 pp
Total number of cars sold	100%	100%	100%	0,0 pp	100%	100%	0,0 pp	100%	100%	0,0 pp	100%	100%	0,0 pp

NO. of CAR CENTRES by Countries	FY 2008	1Q 2008	1Q 2009	% Change 1Q09/1Q08	2Q 2008	2Q 2009	% Change 2Q09/2Q08	3Q 2008	3Q 2009	% Change 3Q09/3Q08	9M 2008	9M 2009	% Change 9M09/9M08
The Czech Republic	21	23	20	(13,0%)	23	19	(17,4%)	22	19	(13,6%)	22	19	(13,6%)
Hungary	2	8	0	(100,0%)	5	0	(100,0%)	5	0	(100,0%)	5	0	(100,0%)
Poland	0	3	0	(100,0%)	0	0	n/m	0	0	n/m	0	0	n/m
Romania	1	1	0	(100,0%)	1	0	(100,0%)	1	0	(100,0%)	1	0	(100,0%)
Slovakia	11	12	10	(16,7%)	12	9	(25,0%)	13	9	(30,8%)	13	9	(30,8%)
Holland	0	0	0	n/m	0	0	n/m	0	0	n/m	0	0	n/m
Total number of car centres	35	47	30	(36,2%)	41	28	(31,7%)	41	28	(31,7%)	41	28	(31,7%)

* Note that the total number of car centres includes also purchase car centres which are car centres that only purchase and do not sell any cars.

NO. of EMPLOYEES by Countries	FY 2008	1Q 2008	1Q 2009	% Change 1Q09/1Q08	2Q 2008	2Q 2009	% Change 2Q09/2Q08	3Q 2008	3Q 2009	% Change 3Q09/3Q08	9M 2008	9M 2009	% Change 9M09/9M08
The Czech Republic	1 086	2 075	937	(54,9%)	1 804	798	(55,8%)	1 420	800	(43,7%)	1 420	800	(43,7%)
Hungary	66	412	21	(94,9%)	212	2	(99,1%)	155	2	(98,7%)	155	2	(98,7%)
Poland	0	206	1	(99,5%)	135	1	(99,3%)	2	0	(100,0%)	2	0	(100,0%)
Romania	37	86	2	(97,7%)	64	0	(100,0%)	60	0	(100,0%)	60	0	(100,0%)
Slovakia	251	572	194	(66,2%)	481	202	(58,0%)	377	203	(46,2%)	377	203	(46,2%)
Total number of employees	1 440	3 351	1 154	(65,6%)	2 696	1 003	(62,8%)	2 014	1 005	(50,1%)	2 014	1 005	(50,1%)

* Note that the number of employees in the CR includes also employees that are working temporarily for some of the Company's foreign subsidiaries.

Data on this sheet is for the whole AAA AUTO Group including continuing and discontinued operations